Dr. George A. Jervis, The Joseph P. Kennedy Jr. Foundation, Suite 306, 1413 K. Street, N.W. WASHINGTON 5, D.C.

Dear Dr. Jervis,

The grant from the Joseph P. Kennedy Jr. Foundation which established these laboratories (Mr. Shriver's letter of February 14, 1962 to President Sterling) included provision for a fluid research fund to the extent of \$25,000 per year for period of four years.

In accordance with the correspondence leading up to this grant, I have been formally designated as the Director of these laboratories, and have accepted the indicated responsibilities, including the administration of the fluid research fund with the advice and counsel of the coordinating committee (Professors Kretchmer, Kornberg, Morrell, Hamburg, McLennan, Dean Alway, and myself). This appointment has taken effect as of September 1, 1962. While our major preoccupation is the completion of our building to allow the expansion of research activities, a number of incipient projects have already developed that could be accelerated with help'from the fund. May I therefore request the activation of the fund, effective September 1, 1962 consistent with the University's fiscal year, and the initial payment from the Foundation (payable to Stanford University) to allow the appropriate accounts to be set up.

The growing rigidity of NIH policy makes a fund such as this especially valuable, especially to get new projects under way. You can be sure that it will be conserved so as to yield the greatest return in this fashion, and also to encourage the participation of specially talented people in a first involvement with problems related to mental retardation. For example, Carl Djerassi in our chemistry department is a world-renowned authority on the chemistry of sterols, and it may be the crucial lubricant to elicit his interest in a new look at the non-cholesterol sterols of the brain if we can assure him of the capacity to react instantaneously if he finds he has overbudgeted a couple of thousand dollars in accommodating such a project within an already crowded program. However, most of the projects will be likely to be within the medical school, and especially the departments of Pediatrics, Genetics and Ob/Gyn.

I am happy to be able to tell you the National Institute of Neurological Diseases and Blindness has formally affirmed the research grant to support our core program in molecular neurobiology, in the rather substantial amounts as requested. It was exasperating to face frivolous delays on this, but such may be more and more typical of dealings with the NIH; they go a long way to dampen enthusiasm about new programs, but hopefully are not altogether fatal.

Sincerely,

Joshua Lederberg, Director.